

# Malaysia Education Blueprint 2015-2025 (Higher Education)



Addressing current and future challenges in Malaysian higher education

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# Challenges of the 21<sup>st</sup> Century

- The world is changing and the demands on higher education is changing.
- To be relevant we have to accept that change is inevitable

Accelerating PACE of CHANGE due to DIGITAL age

Changing shape of knowledge

Value of education

ASEAN economic community

GLOBAL Economic crisis

GLOBAL Competition due to GLOBALIZATION



# Impact of the challenges

- Despite the ability to obtain the lectures free via internet, people still crave for the learning experience.
  - Total on-line learning may not be the answer
- Students today need to work while obtaining a degree
  - Education today need to move from structured to flexible education
  - The requirement of “bermastautin” need to be reviewed by senate



# Future of Higher Education



## Flexible education

- Multi entries (including APEL)
- Multi exits (student's choice)
- Multi disciplines
- Multi lingual
- Multi modes
- Multi institutions
- Multi degrees

## Flexible education

## Collegiality

## Commonality

# Future of Higher Education

## Flexible education

- Multi entries (including A
- Multi exits (student's choi
- Multi disciplines
- Multi lingual
- Multi modes
- Multi institutions
- Multi degrees

## Collegiality and commonality

- Sharing of Talents
- Sharing of resources
- Sharing of data
- Joint degrees
- Double degrees
- Dual Degrees

IHL Public and IHL Public

IHL Public and IHL Private

**LOCAL TO GLOBAL**

# Impact of the 21<sup>st</sup> century challenges

- Employers today no longer require degrees to hire.
- SKILLS are more important
- The job market needs have changed.
- Degrees offered must show value add.
- Can we value-add by offering double degrees, joint degrees, 2 years in local university and 2 years elsewhere
- 35% of jobs today will no longer exist 20 years from now. The degree should teach the students to be able to **ADAPT** in the future.

Degrees offered must show value add

Teach students to adapt



# Enter into the 4<sup>th</sup> Industrial Revolution...

**SOARING  
UPWARDS**  
MALAYSIAN HIGHER EDUCATION

GET  
PREPARED  
NOW!

# Convergence of technology

## 4<sup>th</sup> industrial revolution

- Fusion of technologies that blur the lines between physical, digital and biological spheres.
- It evolves at exponential rate rather than linear and is a disruptive at every industry in every country



The interface between man and machine

## 3-D printers may soon be making parts for ill hearts

By Emily Sohn

IN THE cardiac operating room of the future, a surgeon may repair your damaged heart with personalised parts made to fit your precise anatomy — bypassing donor lists and immune-suppressing drugs. It sounds far-fetched, but in some ways this future is already here. Doctors use 3-D-printed models of organs and tumours regularly to educate patients and plan surgeries.

Some printed body parts have even made their way into human bodies as dental implants, prosthetics, skull and facial reconstructions, and more. Researchers are also working to print out cells, blood vessels and other living tissues, and experimental studies have created, among other parts, knee cartilage, bones and an artificial ear.

As costs decrease and discoveries accelerate, experts predict that 3-D printers will become routine tools for heart care, too. Optimistic scientists envision customised patches or even full-fledged beating hearts ready to be implanted, an exact fit for the patient's body.

"I really think the 3-D jet printer is transformative," says Daniel Jones, chief of minimally invasive surgical services at Harvard Medical School in Boston. "It's going to change the way doctors talk to patients, how they plan surgeries and how they do surgeries. The sky is the limit in terms of applications."

In cardiology, 3-D models are, for now, proving most useful as educational tools. Like fingerprints, every person's heart is unique, and every heart problem plays out in its own way, says Paul Iuzzo, associate director of the Institute for Engineering in Medicine at the University of Minnesota in Minneapolis. "When help from detailed replicas, surgeons can plan more accurately and reduce procedure times.



3D bioprinting of an artery at Carnegie Mellon University College of Engineering; experts predict that 3-D printers will become routine tools for heart care. — Photo courtesy of Carnegie Mellon University College of Engineering

I really think the 3-D jet printer is transformative. It's going to change the way doctors talk to patients, how they plan surgeries and how they do surgeries. The sky is the limit in terms of applications.

— Daniel Jones, chief of minimally invasive surgical services at Harvard Medical School in Boston.

In the last year, Iuzzo says, his team has printed models of 17 children's hearts with congenital deformations that required surgical repair. A young child's heart can be as small as a walnut, so the team prints each heart four or five times larger than normal. The surgeons can then study the models, show parents what needs to be done and discuss risks. They usually print out an extra heart for

patients to take home. "One of the most critical parts is discussing the whole thing with the family," Iuzzo says. "It's powerful and comforting for parents to really understand what the problem is."

When Harvard Medical School cardiac anesthesiologist and echocardiographer Feroze Mahmood began printing full-size replicas of patients' damaged mitral valves, he gained a new

appreciation for the complexity of the structures, particularly a P1-shaped region called the annulus that was impossible to visualise with two-dimensional images. Insights gained from handling printed valves have helped him and colleagues understand why a common treatment works for some patients but not others. He has now used the technology hundreds of times.

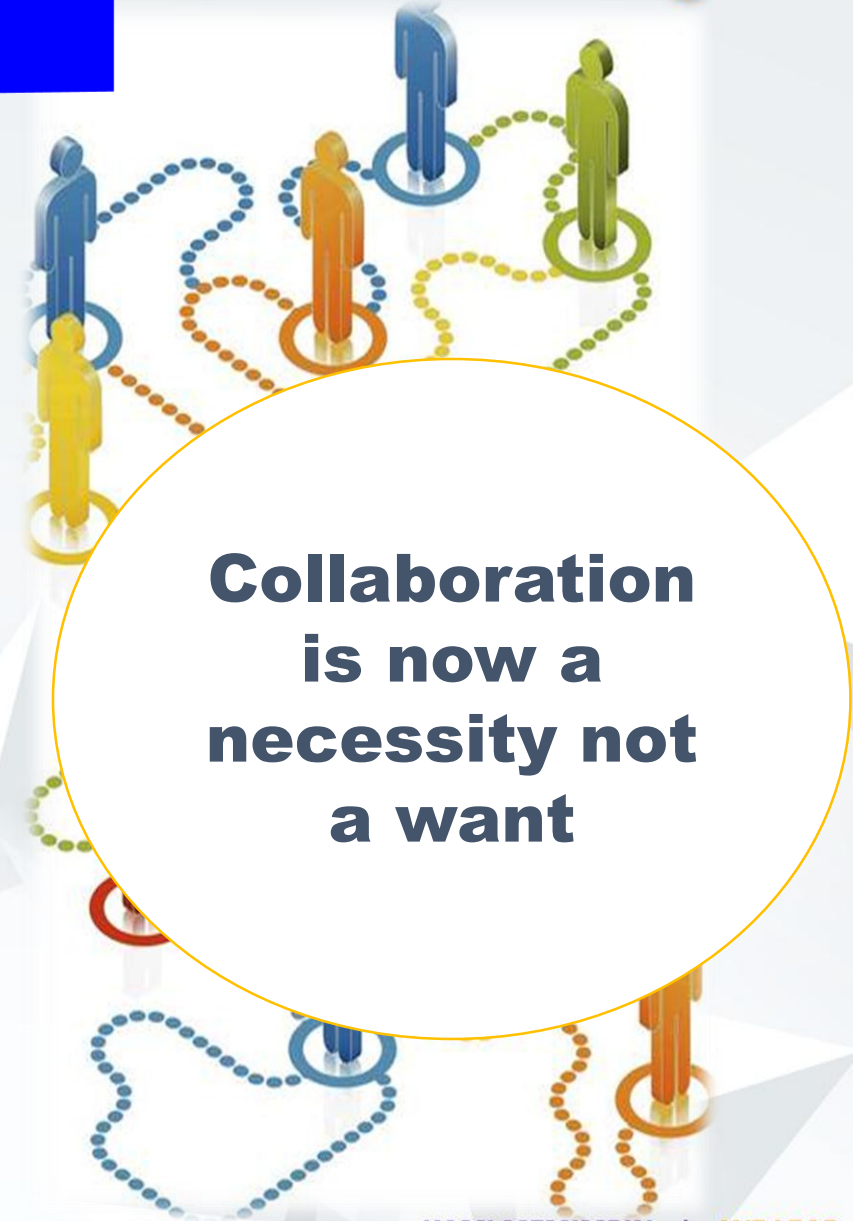
"For most people, it is an 'aha' moment," says Mahmood, who is researching the possibility of printing patient-specific valve parts that would be safe to use in surgeries. "What I foresee is that... we will be 3-D printing everything we operate on before surgery. Instruments, grafts and materials will all be customised and will be printed on-site." — Washington Post

We are no longer talking about working in silo disciplines. This is the era of data analytics, robotics and automation



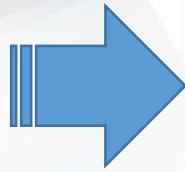
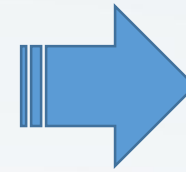
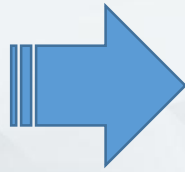
# The changing shape of knowledge

- There is a need now for the *melting* of the disciplines.
- People are no longer confined into silo disciplines.
- There is a need to connect the dots and provide solutions to real life problems.
- The question now is how can we of different disciplines **collaborate /work together** to solve the problem.
- Its no longer about how each discipline can provide the solution.



**Collaboration  
is now a  
necessity not  
a want**

# Reality check: The **REVOLUTION** of TECHNOLOGY

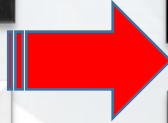


**Big DIFFERENCE right?**

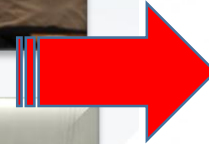
# With regard to how we teach students ..



>70 years ago



Today

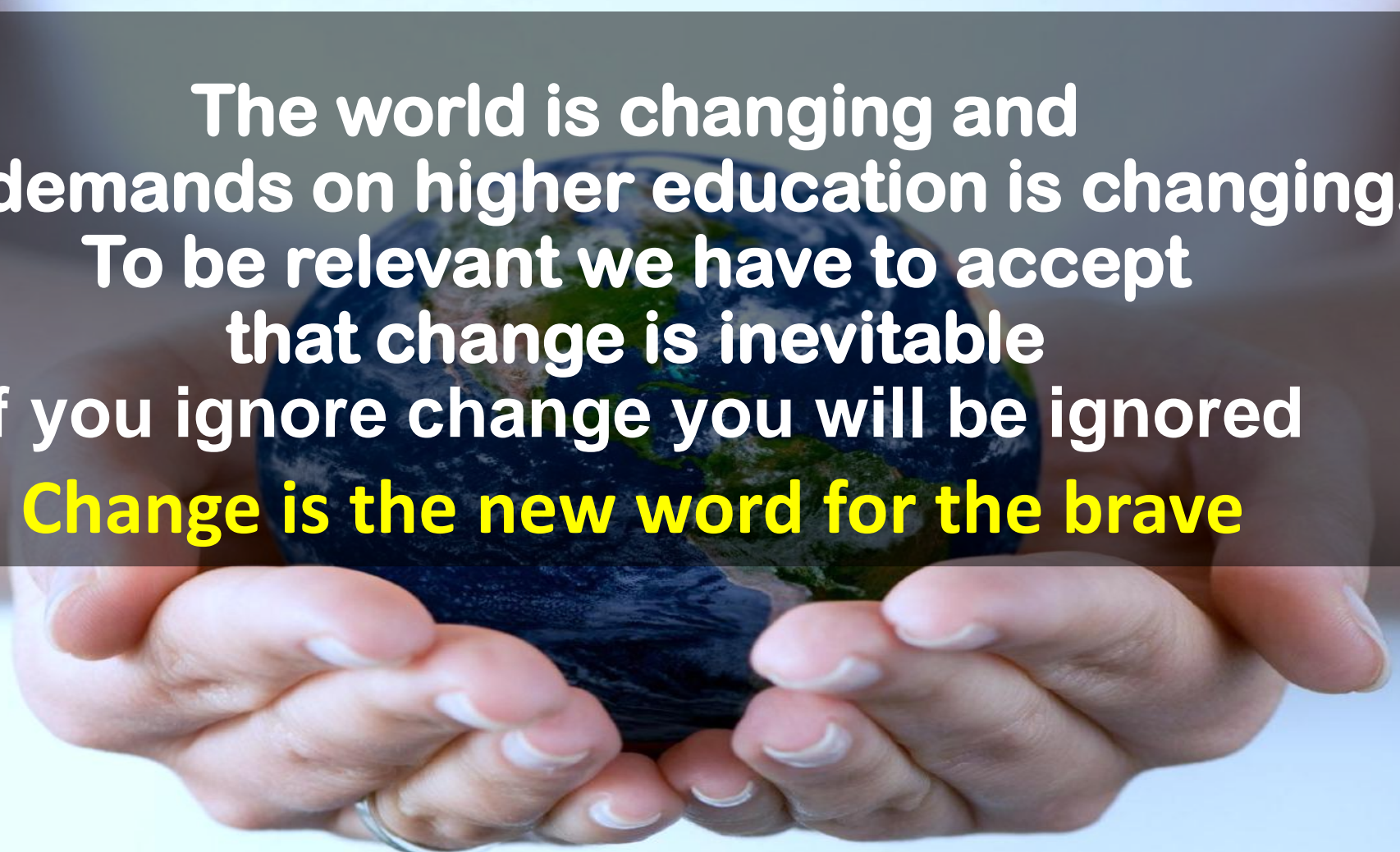


## NOTHING has CHANGED



# THE TRANSFORMATION OF HIGHER EDUCATION SYSTEM MUST HAPPEN!!

Kami Memimpin | *We Lead*  
[www.usm.my](http://www.usm.my)



The world is changing and  
the demands on higher education is changing.  
To be relevant we have to accept  
that change is inevitable  
If you ignore change you will be ignored  
**Change is the new word for the brave**

**The world has progressed,  
And now we need people who think**

**Innovatively**  
**CREATIVELY**  
**Independently**  
**CRITICALLY**  
**Connect**



**We need problem solvers**



# THE MALAYSIAN HIGHER EDUCATION SCENARIO

# Malaysian Higher Education Profile



## 79,122 ACADEMICS (PhD 17,882) (23%)

Public IHLs 32,866 (PhD 12,166)  
Private IHLs 36,185 (PhD 5,670)  
Polytechnics 7,256 (PhD 43)  
Community Colleges 2,815 (PhD 3)

20 Public Univ  
5 Research Univ  
4 MTUN (TVET)  
11 Comprehensive Universities  
15 HiCOEs

## Enrollment (1,149,162)

Public IHLs (540 638) \*as of Oct 2015  
Private IHLs (493 926) \* as of Dec 2015  
Polytechnics (96 069) \*as of Oct 2015  
Community Colleges (18 529) \* as of Dec 2015

## International students:

Undergraduate –94,307  
Post-graduate – 30,777  
**TOTAL – 125,084**

\*as of June 2016  
Internat School 28,244

**TOTAL 153,328**

**RM 7.8 billion/year market**



**20 Public IHLs (17 Autonomy)**  
**497 Private IHLs**

- 401 Private Colleges
- 96 Private University/ Uni. College \*as of August 2016

**34 Polytechnics**  
**94 Community Colleges**

### Education Malaysia Office Abroad

- EM Washington
- EM Los Angeles
- EM Chicago
- EM UK&Eire
- EM Jordan
- EM Egypt
- EM New Zealand
- EM Australia
- EM Indonesia
- MEPC Dubai
- MEPC Beijing
- MEPC Ho Chi Minh
- MEPC Jakarta

**13 Education Malaysia Offices**

### Research Programmes

- Research Universities –RM 200 mil
- Fundamental Grants – RM 150 mil
- HiCoE – RM 20 mil

### Total Allocation

**RM370 million**

(as of Jan 2016)

# NATIONAL HIGHER EDUCATION STRATEGIC PLAN (2007-2020)

Higher Education has come a long way.....



2007 -2010



2011 -2020

1. In 2007, Ministry launched PSPTN strategic policy that contains overview on strategies to drive institutions of higher learning in the country towards achieving world-class status by 2020.
2. This document outlined seven (7) strategic thrusts such as follows:
  - i. **Widening of access and increasing equity**
  - ii. **Improving the quality of teaching and learning**
  - iii. **Enhancing research and innovation**
  - iv. **Strengthening of higher education institutions**
  - v. **Intensifying internationalisation**
  - vi. **Enculturation of lifelong learning**
  - vii. **Reinforcing delivery systems of the Ministry**

# Achievements of PSPTN

Private  
education

Branch  
campuses in  
Malaysia

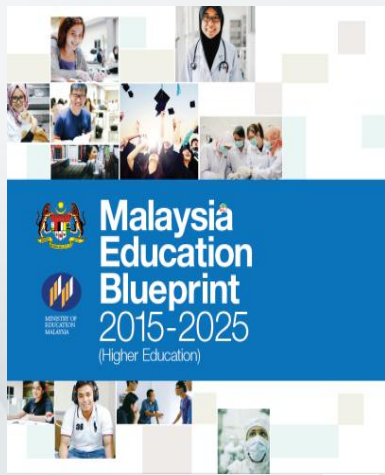
Mobility of  
students



Mobility of staff

Breakthroughs  
in Technology

Research  
Universities



To provide the best education for Malaysia's future generation, the Malaysia Higher Education system *must evolve, both in response to global trends as well as in preparation for further disruptions.*

Both public and private higher education need to harmonize and work together towards nation building



# CHALLENGE: RE-DESIGN HIGHER EDUCATION

**MALAYSIANS DESERVE  
THE BEST EDUCATION SYSTEM  
THE COUNTRY CAN OFFER**



YB Dato' Seri Idris Jusoh  
Minister of Higher Education

# MEETING THE CHALLENGE

Re-design the  
Malaysian  
education  
landscape to  
prepare for  
Malaysia's future  
generation by  
**DESIGN** and no  
longer by  
**CHANCE**



# Before we re-design, ask what kind of future generation do we want?

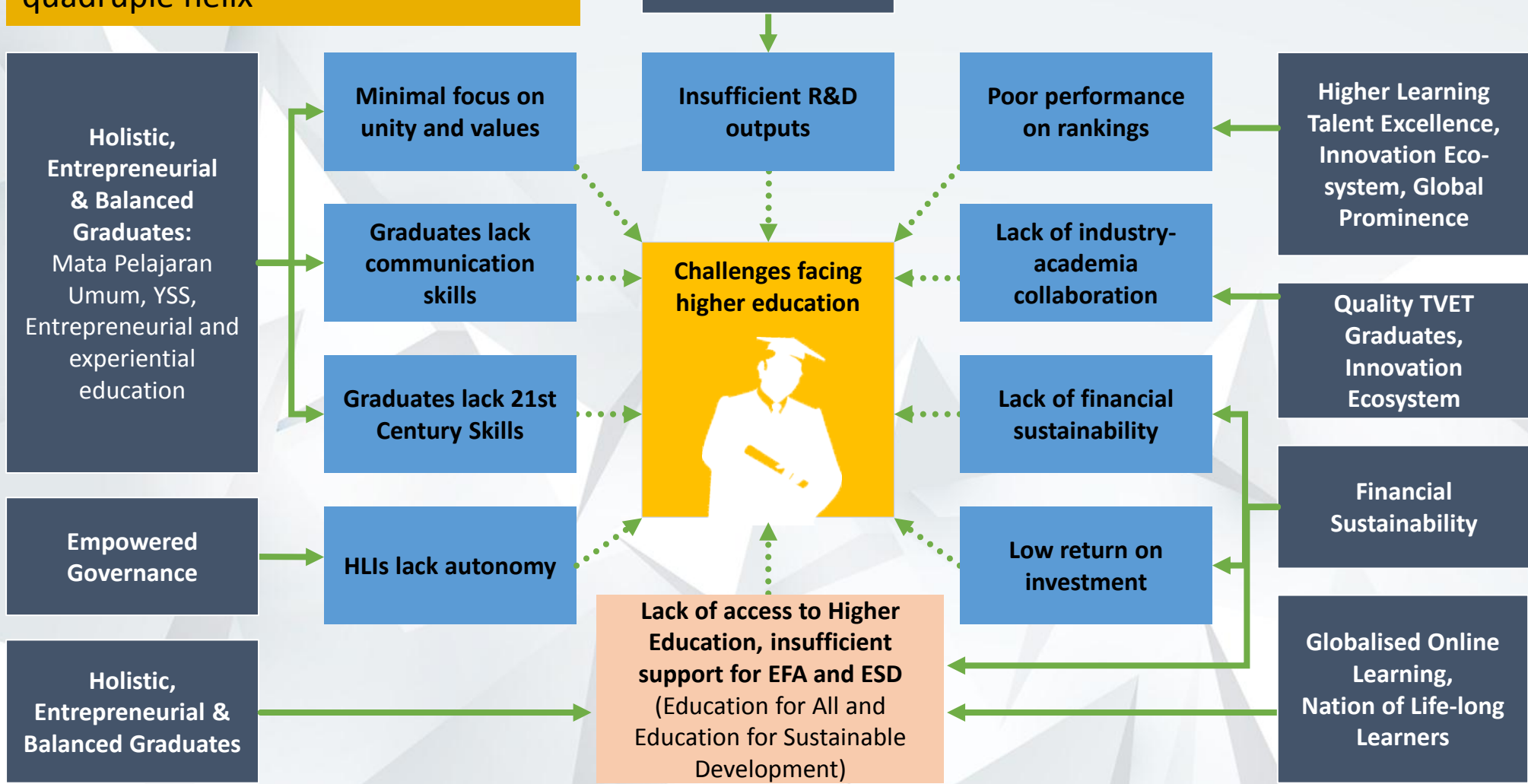
- We want to create learned, values-based talent (that is entrepreneurial, knowledgeable, balanced) yet relevant to meet 21<sup>st</sup> century challenges.
- Balanced between character and knowledge.
- We believe that education is about humanising the student.
- We want our education system to move from the word human capital to human being (talent).
- In short we want to bring back soul to the Malaysian education system



# The Blueprint must address all the challenges and concerns identified by stakeholders

We are responsible to the quadruple helix

- Challenges and concerns
- Shifts that address challenges and concerns



# END GAME FOR MALAYSIAN HIGHER EDUCATION

**How can  
we  
achieve  
this??**

# R

**RESPECTED**

**REFERRED**

**RELEVANT**

**THERE IS A NEED TO FOCUS  
ON HIGHER EDUCATION.**



**New Ministry for higher  
education since July, 2015**

## **VISION**

**Malaysia as an International  
Higher Education Hub by 2020**

# RE-DESIGN HIGHER EDUCATION FOR A SUSTAINABLE TOMORROW

**Learn  
Un-Learn  
Re-Learn  
Co- Learn**



# SEAMLESS...



## Malaysia Education Blueprint 2013-2025

(Preschool to Post-Secondary Education)



## From Pre-school to Tertiary Education



MINISTRY OF  
EDUCATION  
MALAYSIA

## Malaysia Education Blueprint 2015-2025

(Higher Education)



Launched in April, 2015

# MALAYSIA EDUCATION BLUEPRINT 2015-2025 (HIGHER EDUCATION)



The Malaysia Education Blueprint 2015-2025 (Higher Education) will be centered on 10 Shifts

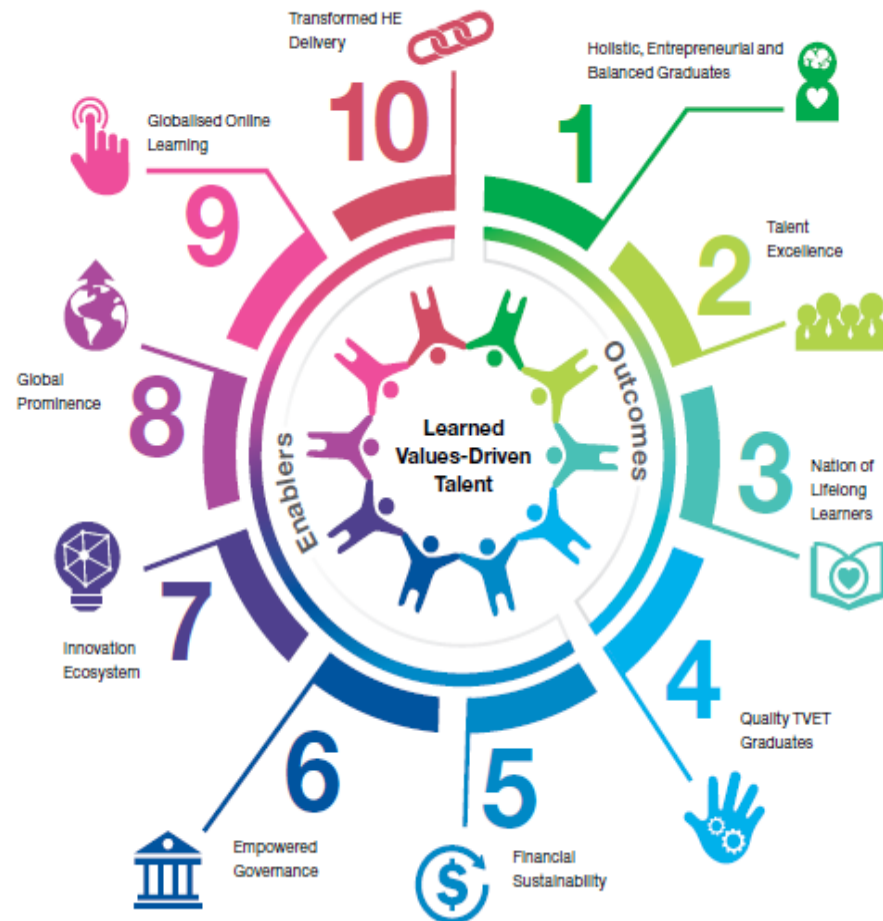


Started work in March 2013

Launched by PM on 7 April 2015

All Malaysians

- 14 chapter writing teams
- 20 lead authors
- 42 writing team members



**10 SHIFTS  
TO SUPPORT  
THE  
ATTAINMENT  
OF SYSTEM  
AND  
STUDENT  
ASPIRATION**

# COMPARING MALAYSIA EDUCATION BLUEPRINT (HIGHER EDUCATION (2015-2025) AND PSPTN



**Malaysia  
Education  
Blueprint**  
2015-2025  
**(HIGHER EDUCATION)**

**10  
Shifts**

## CURRENT BLUEPRINT

- **Shift 1:** Holistic Entrepreneurial and Balanced-Graduates
- **Shift 2:** Higher Learning Talent Excellence
- **Shift 3:** Nation of Lifelong Learners
- **Shift 4:** Quality TVET Graduates
- **Shift 5:** Financial Sustainability
- **Shift 6:** Empowered Governance
- **Shift 7:** Innovation-Ecosystem
- **Shift 8:** Global Prominence
- **Shift 9:** Globalised Online Learning
- **Shift 10:** Transformed Higher Education Delivery

## PSPTN

**Widening of access and increasing equity**

**Improving the quality of teaching and learning**

**Enculturation of lifelong learning**

▪ **Enhancing research and innovation**

▪ **Intensifying internationalisation**

**Reinforcing delivery systems of the Ministry**

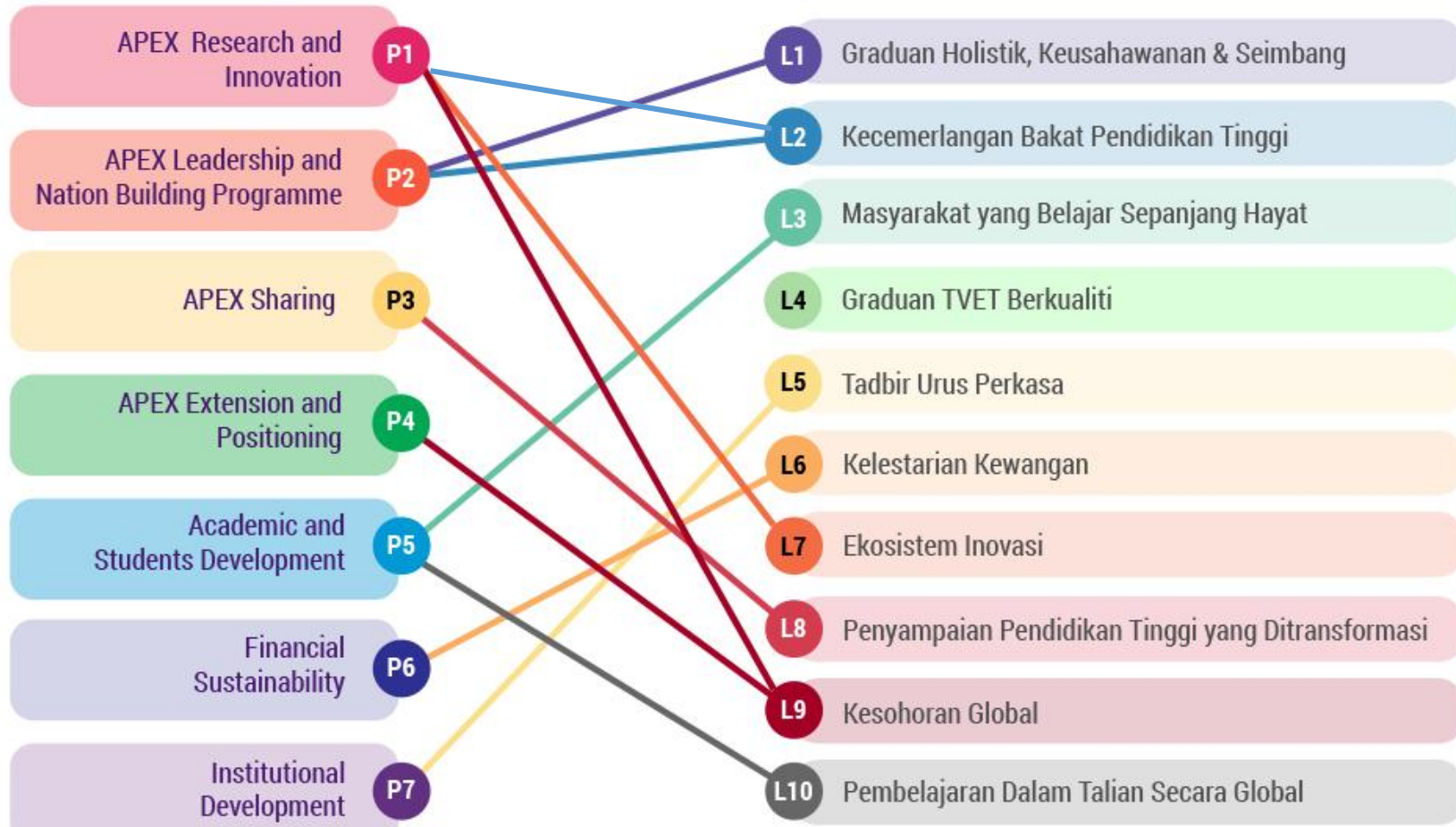


Mentransformasi Pengajian Tinggi  
untuk Kelestarian Hari Esok



# PELAN PEMBANGUNAN PENDIDIKAN MALAYSIA

Transformasi Pendidikan Tinggi  
untuk Kecemerlangan



# SUMMARY

## PPPM (PT) INITIATIVES : APEX PROGRAMS



**53.5%**

in-line with  
PPPM (PT)

**21.1%**

need to be  
Re-defined

**25.4%**

out of scope

1.4  
%

DONE

35.2  
%

ABOVE 75%

16.9  
%


50 % - 75%

21.1  
%

NEW INITIATIVE (25% - 50%)

25.4  
%

LESS 25% (OUT OF SCOPE)




**Blueprint (MEB(HE)) is  
Student-centered**

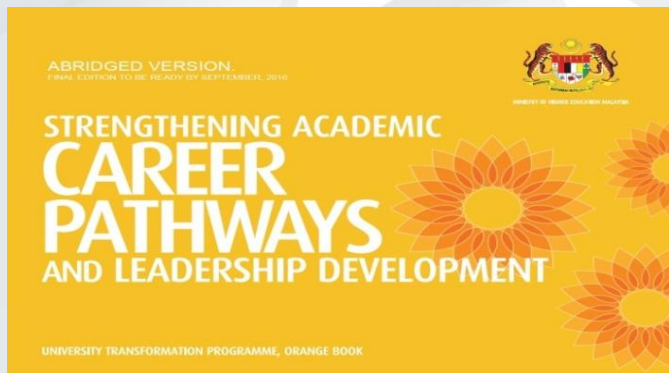
## Outcomes

- Shift 1: Holistic Entrepreneurial and Balanced Graduates
- Shift 2: Higher Learning Talent Excellence
- Shift 3: Nation of Lifelong Learners
- Shift 4: Quality TVET Graduates

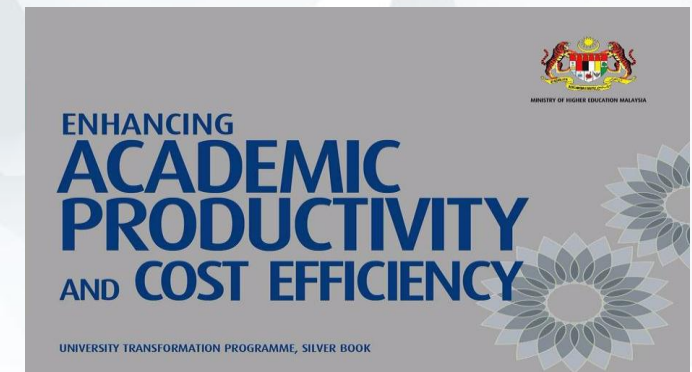
## Enablers

- Shift 5: Empowered Governance
  - Shift 6: Financial Sustainability
  - Shift 7: Innovation Ecosystem
  - Shift 8: Global Prominence
  - Shift 9: Globalized Online Learning
  - Shift 10: Transformed HE Delivery
- 

# PLAYBOOKS



## UniTP University Transformation Programme



# SHIFT 1

## Moving Holistic, Entrepreneurial And Balanced Graduates



# SHIFT 1



Creation of  
Learned values-  
driven talent

## HOLISTIC, ENTREPRENEURIAL AND BALANCED GRADUATES



### Integrated CGPA

- Assessment of all the 8 domains of learnings in the form of spiderweb
- Transcript that indicated the outcome of all the 8 domains of learning.



### Entrepreneurial Mindset

- Embedded in the curriculum/stand alone.
- Both for UG and PG



### Experiential Learning/service learning

- Alternate periods of academic study with periods of work experience (2U+2I)



### CEO Faculty Programme

Job Seeker → Job Creator

# Future Students



**VALUES DRIVEN**

**MULTI DISCIPLINARY**

**MULTI  
LINGUAL**

**LEARNED**

**ENTREPRENEURIAL**

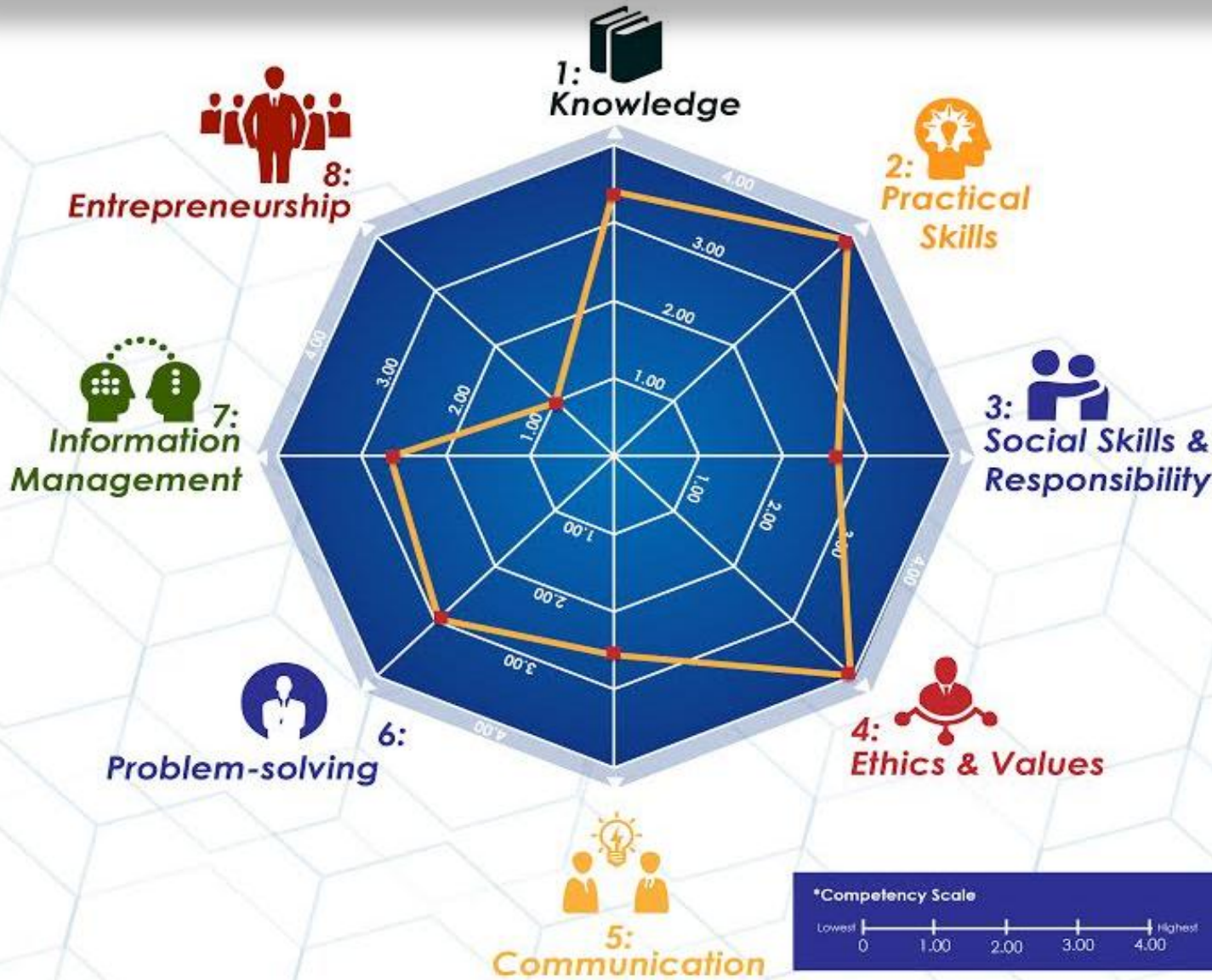
**JOB  
CREATORS**

**HOW** do you measure the values and the intangibles like leadership, entrepreneurial, communication skills, social skills etc



**Balanced  
between  
knowledge  
and  
character**

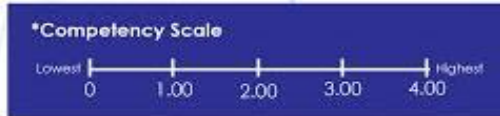
# REDESIGNING HIGHER EDUCATION



## iCGPA

**Holistic Graduates:**  
Integrated  
Cumulative Grade  
Point Average  
Transcript:  
academic CGPA  
and iCGPA

Measures  
academic  
and  
intangibles



USM has MyCSD  
Need to align to iCGPA  
To date 111,573 involved



RUBRIK PNGK BERSEPADU  
**iCGPA**  
Panduan Pentaksiran  
Hasil Pembelajaran

RUBRIK PNGK  
BERSEPADU  
**iCGPA**  
Panduan Pentaksiran  
Hasil Pembelajaran

# Future Students



**LEARNED, VALUES  
DRIVEN**

**MULTI DISCIPLINARY**

**MULTI  
LINGUAL**

**INDUSTRY RELEVANT**

**ENTREPRENEURIAL**

**JOB  
CREATORS**

## INDUSTRY-RELEVANT

2U2i

3U1i

APEL-c

CEO Faculty



**Enhance  
relevancy and  
employability**

# REDESIGNING HIGHER EDUCATION



# 2U2i



UNIVERSITI  
MALAYSIA  
KELANTAN

YEAR 1 & 2

UNIVERSITY

YEAR 3 & 4

INDUSTRY (AGRICULTURE)

YEAR 1 & 2

UNIVERSITY

YEAR 3

INDUSTRY

YEAR 4

START-UP BUSINESS





Enhance academia-  
Industry relationship

CEOs to teach  
students about they  
each made it to the  
top corporate ladder..  
for free (30 hrs)  
64 CEOs selected

# Future Students



VALUES DRIVEN

MULTI DISCIPLINARY

MULTI  
LINGUAL

LEARNED

ENTREPRENEURIAL

JOB  
CREATORS

## Entrepreneurial mindset

### Entrepreneurial

- Pelan Tindakan Keusahawanan IPT 2016-2020 (UG and PG)  
“Entrepreneurial Action Plan for IHLs 2016-2020 (UG and PG)”



**Enhance  
relevancy and  
employability**

Penguatan  
ekosistem  
keusahawanan

Peningkatan  
kompetensi  
kumpulan  
*enablers*

Pemantapan  
hubungan  
akademia -  
industri

## MEMBANGUN GRADUAN BERCIRI KEUSAHAWANAN UNGGUL



**STRATEGI A :**  
MEMBANGUNKAN  
KURIKULUM HOLISTIK  
DAN BERSEPADU

**STRATEGI B :**  
MENGUKUHKAN SISTEM SOKONGAN PEMBELAJARAN



### INISIATIF 1

Melaksanakan Amalan Pendidikan Berimpak Tinggi (HIEP) dengan menerapkan elemen keusahawanan merentasi kurikulum dan bidang pengajian.



### INISIATIF 2

Melaksanakan rangka kerja penjana pekerjaan (*job creator framework*)



### INISIATIF 3

Menambahbaik ekosistem yang menyokong aktiviti keusahawanan pelajar



### INISIATIF 4

Memperkuatkan kompetensi tenaga pengajar/pembimbing keusahawanan

S A S A R A N

**100%**

pelajar IPT mendapat pendedahan kepada budaya dan atribut keusahawanan

**5%**

Pelajar yang bergraduat menjadikan keusahawanan sebagai kerjaya

**15%**

Pelajar IPT terlibat dengan aktiviti pemiagaan semasa dalam pengajian

**1500**

Tenaga pengajar mempunyai kepakaran keusahawanan



Penguatan ekosistem keusahawanan      Peningkatan kompetensi kumpulan *enablers*      Pematapan hubungan akademia - industri

## MEMBANGUN GRADUAN BERCIRI KEUSAHAWANAN UNGGUL



**STRATEGI A :**  
MEMBANGUNKAN KURIKULUM HOLISTIK DAN BERSEPADU

**STRATEGI B :**  
MENGUKUHKAN SISTEM SOKONGAN PEMBELAJARAN



**INISIATIF 1**  
Melaksanakan Amalan Pendidikan Berimpak Tinggi (HIEP) dengan menerapkan elemen keusahawanan merentasi kurikulum dan bidang pengajian.



**INISIATIF 2**  
Melaksanakan rangka kerja penjana pekerjaan (*job creation framework*)



**INISIATIF 3**  
Menambahbaik ekosistem yang menyokong aktiviti



**INISIATIF 4**  
Memperkuuhkan kompetensi tenaga pengajar (*ambassadors*)



# END GAME: JOB SEEKERS to JOB CREATORS

**100%**  
pelajar IPT mendapat pendedahan kepada budaya dan atribut keusahawanan

**5%**  
Pelajar yang bergraduat menjadikan keusahawanan sebagai kerjaya

**15%**  
Pelajar IPT terlibat dengan aktiviti pemiagaan semasa dalam pengajian

**1500**  
Tenaga pengajar mempunyai kepakaran keusahawanan





**SUKARELAWAN SISWA**  
Student volunteers

Enhancing student participation in volunteerism is a key Ministry goal  
Community engagement

## Volunteerism: YSS

(YAYASAN SUKARELAWAN SISWA /  
STUDENT VOLUNTEERS  
FOUNDATION)



YSS-ASEAN NYIMOH,  
SONG, SARAWAK



YSS-ASEAN  
VIETNAM  
2015



YSS-ASEAN BATANG  
MARO, SARAWAK

**SUKARELAWAN SISWA**  
Student volunteers



YSS-ASEAN NYIMOH,  
SONG, SARAWAK



YSS-ASEAN  
SAVANNAKHET,  
LAO PDR 2015

Opportunities for proactive learning , on-site projects and study abroad via mobility programmes

# *Reaching Out Towards The 'Bottom Billions'*

- Orang Asli Programmes*
- Programmes with Orphans*
- Programmes with Disabled, Elderly Citizens*
- International Mission with Aid Agencies (eg. MERCY, Yayasan Salam)*
  - *Turkey, Aceh, Iran, Bangladesh*
- Community projects involving cleft lips and palate surgery in rural Malaysia, Riau Indonesia, and Bangladesh*

USM  
Community  
engagement



# GLOBAL ISSUES

FOR COMMUNITY ENGAGEMENT





FIJI ISLAND

- The University of The South Pacific, Fiji Island



CAMBODIA

- Royal University of Law and Economics, Cambodia



PHILIPPINES

- Ateneo De manila University, Philippines
- San Pedro College, Philippines



MALAYSIA

- Universiti Sains Malaysia
- Universiti Putra Malaysia
- Universiti Malaysia Pahang
- Universiti Sultan Zainal Abidin
- Universiti Malaysia Kelantan
- Universiti Pendidikan Sultan Idris
- Universiti Malaysia Terengganu
- Universiti Teknologi Malaysia
- Universiti Malaysia Perlis
- Universiti Utara Malaysia
- Universiti Sains Islam Malaysia
- Universiti Tun Hussein Onn Malaysia
- Universiti Malaysia Sabah
- Universiti Malaysia Sarawak
- Universiti Teknologi MARA
- Universiti Teknikal Malaysia Melaka
- Universiti Tenaga Nasional
- Universiti Pertahanan Nasional Malaysia

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THAILAND

- Thammasat University, Thailand
- Suratthani Rajabhat University, Thailand
- Walailak University, Thailand
- Mae Fah Luang University, Thailand
- Chiang Mai University, Thailand
- Mahidol University, Thailand



INDIA

- St. Ann's College of Education(Autonomous), Mangalore South India
- Salesian College Sonada/Siliguri, Bengal India



CHINA

- Hong Kong Institute of Education, China



PAKISTAN

- Abdus Salam School of Mathematical Sciences, Lahore-Pakistan
- University of The Punjab, Pakistan



INDONESIA

- Universitas Brawijaya, Indonesia
- Universitas Pendidikan Indonesia
- State University of Malang, Indonesia
- Lambung Mangkurat University, Indonesia
- Universitas Negeri Medan, Indonesia
- Universitas Negeri Surabaya, Indonesia (UNESA)
- Universitas Islam Negeri Sultan Syarif Kasim Riau, Indonesia
- Universitas Islam Negeri Riau, Indonesia

*APUCEN was launched on 13<sup>th</sup> July, 2011.  
19 countries and 86 institutions*

# Summary of innovations and strategies



VALUES DRIVEN

MULTI DISCIPLINARY

MULTI  
LINGUAL

LEARNED

ENTREPRENEURIAL

JOB  
CREATORS

## Flexible education

MOOCS

On Line Learning

Experiential learning

Volunteerism

## Enhance academia-industry

2U2i

3U1i

APEL –c

CEO Faculty

## Measure values

in education

iCGPA

## Internationalization

Transnational Education

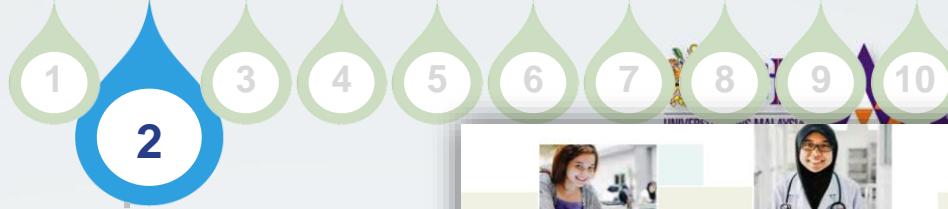
(branch campuses)

Foreign students

## Commonality and collegiality



**Balanced  
between  
knowledge  
and  
character**



# TALENT EXCELLENCE



## Four Career Pathways

4 track career path for retired scholars



Educators



Researchers



Leaders



Practitioners

10 SHIFT 3



# Nation of Lifelong Learners

**Innovation: We value your experience. Credit transfer on your experience.. APEL-C  
No quota on the intake via APEL in the universities**

5

7

13

16

18

PSH

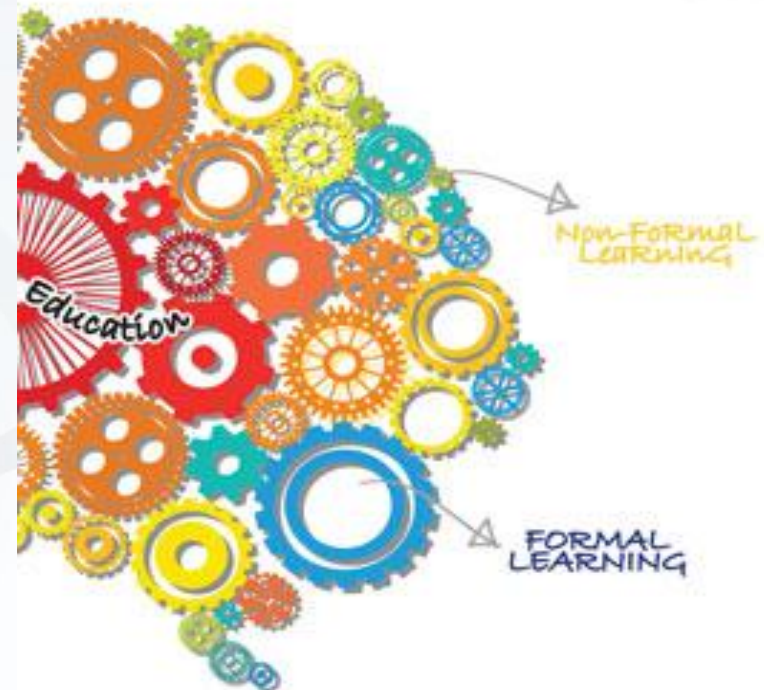
Wider adoption of APEL

National credit bank/ system

Increased support/  
assistance for LLL



## GUIDELINES TO GOOD PRACTICES : ACCREDITATION OF PRIOR EXPERIENTIAL LEARNING FOR CREDIT AWARD [APEL (C)]



# SHIFT 4: Quality TVET Graduates



Increase capacity, quality and levels

Industry-led curriculum

New Collaborative Models

Increase enrolment  
**2.5X**

Enrolment 2012

**250K**

Enrolment 2025

**650K**

Malaysian Technical University Network

# MTUN



# SHIFT 4: Quality TVET Graduates



Increase capacity, quality and levels

Industry-led curriculum

New Collaborative Models

Increase enrolment  
**2.5X**

Enrolment 2012

**250K**

2025

**650K**

Malaysian Technical University Network

# MTUN



**TVET is a premier lane in Malaysia. Students can now choose academic lane vs TVET lane**

**Preparing skills for the High Tech Industry and for a High Income Nation**

# Shift 5 : Financial Sustainability

## 'Govt to adjust budget if global oil prices stay low'

### 'NEW NORMAL':

Finance Ministry to decide if or when it will be revised, says Wahid

KUALA LUMPUR

THE government will make an adjustment to the 2016 Budget if the drop in global crude oil price continues.

"Firstly, we have to establish whether this (the price) is a 'new normal' average for next year. There's a lot of discussion at the moment. We will get to the matter in January," said Minister in the Prime Minister's Department Datuk Seri Abdul Wahid Omar.

"If this is the new normal, then adjustments will have to be made accordingly. But I don't think the oil price is about the economics — supply demand, cost of production, and geopolitics," Wahid added.

He, however, said it was up to the Finance Ministry to determine if or when the budget was to be revised.

The Brent crude oil is hovering at US\$37 (RM160.20) a barrel, while the United States benchmark West Texas Intermediate is moving at US\$35 a barrel.

Wahid said he believed that the price of oil would not be at such a



Minister in the Prime Minister's Department **Datuk Seri Abdul Wahid Omar** (left) delivering his speech 'Economic Outlook: The Way Forward' at University Technology Malaysia yesterday.

low level for a long period.

"There will come a time when it moves up. The revenue for oil price must be higher than cost of production because if it's lower than cost production, then some oil fields will have to shut its operations," he told a press conference after delivering a talk on "Economic Outlook: The Way Forward", here, yesterday.

On whether Malaysia will be able to meet its target of lowering its fiscal deficit to 3.2 per cent of gross domestic product, Wahid said the average oil price up to September was above the revised crude oil price assumption of US\$55 a barrel.

He said Malaysia's fundamentals remained strong as the country had

diversified resources, export markets and income streams from other industries besides oil and gas.

"As the economy continues to grow, I think there are little reasons for people to make unexpected moves. We will continue to embrace proactive policies," he added.

Wahid said the ringgit was expected to average at 4.20 against US dollar despite the 25-basis point interest rate hike by the US Federal Reserve on Wednesday.

He said the hike in interest rate had been long anticipated in terms of timing and quantum and the increase of 0.25 per cent was within the expectation of most analysts.

"Malaysia's economic fundamen-

als are strong. It has a visible level of fiscal discipline and eloquent level of reserves to withstand external economic environment," he said.

In light of this, he said the country would continue to remain focused on the domestic economy to ensure the country was shielded from global volatility.

On whether Malaysia would adjust its overnight policy rate (OPR) following the US rate hike, Wahid was non-committal and said it was up to Bank Negara Malaysia to adjust the policy rate.

"The OPR, which is at 3.25 per cent, remains accommodative to the economy and supportive for investments," he said.

- Our public universities are too dependent on the government.
- Subsidy is 95% to 100%
- There is now a need for the public universities to start to become entrepreneurial and generate income up to 30%.
- Govt will still subsidise up to 70%. You cannot teach the students to be entrepreneurial when the lecturers themselves have no idea how to be one.
- Private universities have no subsidy from the government. They learn to be independent and they teach independence to the students as well.

# Shift 6 : Empowered Governance



SOARING  
SOARING  
UPWARDS  
MALAYSIAN HIGHER EDUCATION



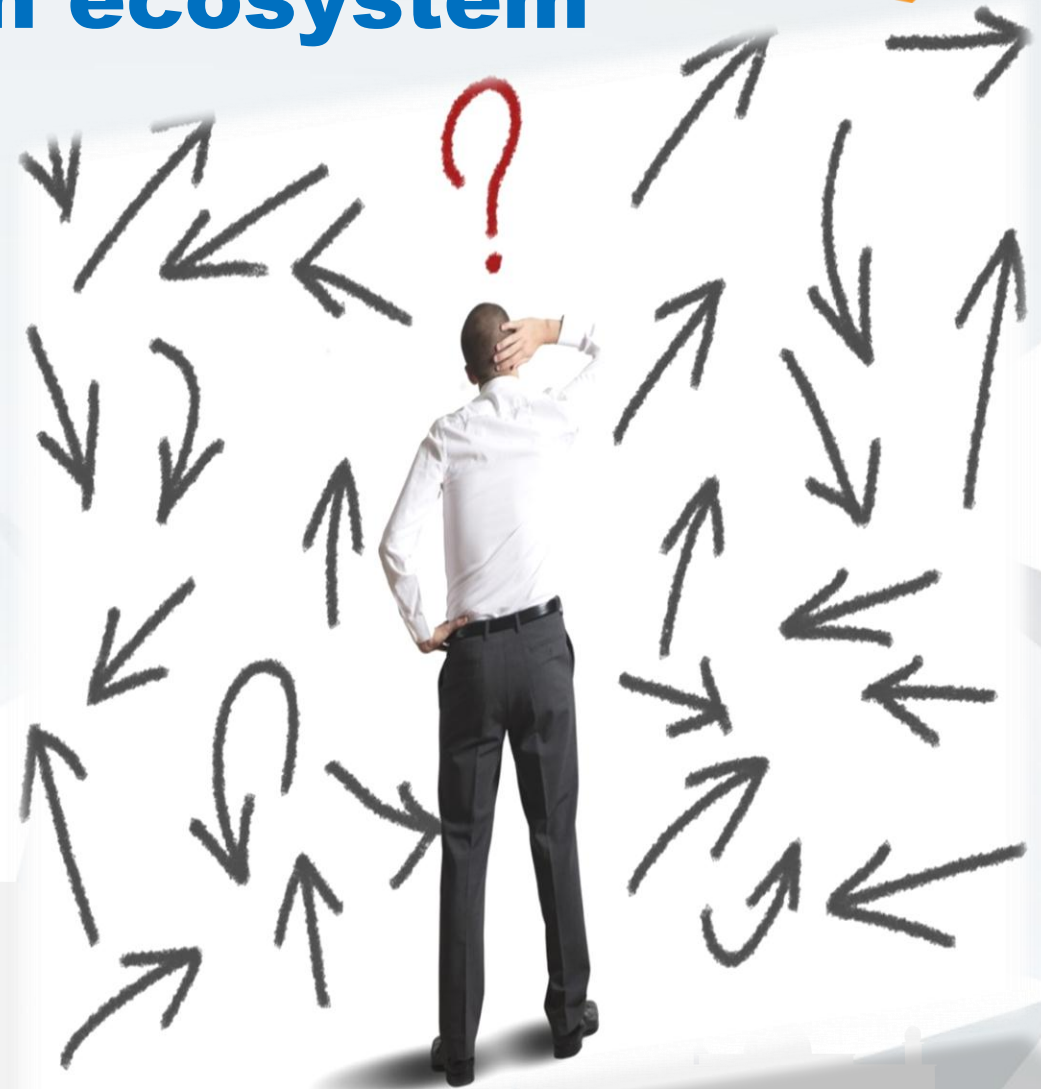
- Playbook : Enhancing University Board Governance and Effectiveness
- Separation of powers between Board of governance, University Top management and Senate
- Management of University Holdings
- 17 Universities have so far been given autonomy



All administrators need to read and understand

# SHIFT 7 : Innovation ecosystem

## Moving R-D-C and the innovation ecosystem



2007: Initiation of **Research Universities** project.

**Five** universities were chosen to spur the nation's **research, development, & innovation.**



To be the engine of growth for the nation  
Anchor universities to attract the best talent : Local and overseas  
To move up in the rankings; 2 univ in Top 100 by 2025

# Research Prominence

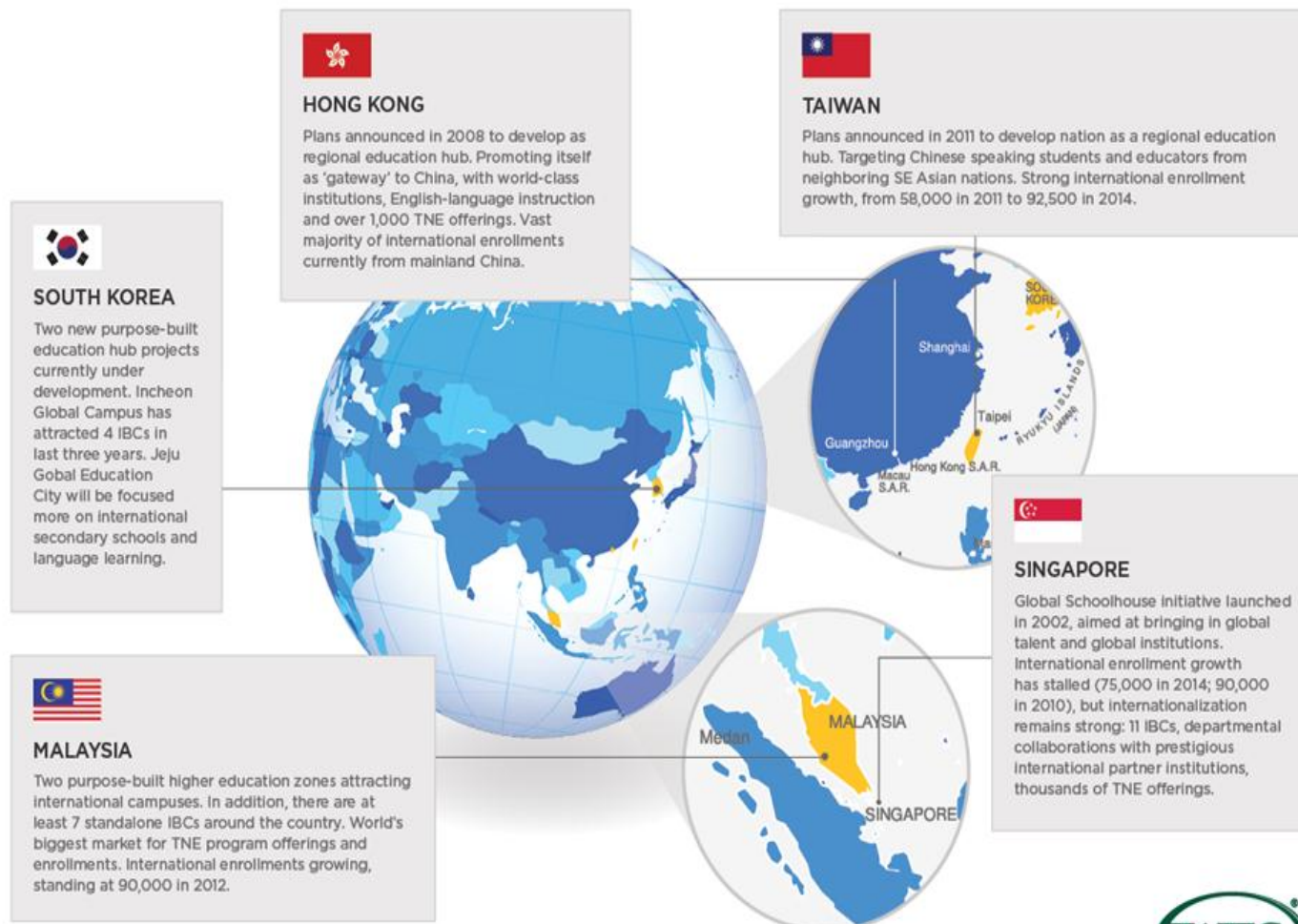
## Universities world-wide with RU status

| University                                       | RU Status |
|--|-----------|
| Seoul National University                        | 1995      |
| National University of Singapore                 | 1980      |
| Nanyang Technological University                 | 1991      |
| Korea Advanced Institute of Science & Technology | 1971      |
| Pohang University of Science & Technology        | 1986      |
| Chulalongkorn University                         | 1962      |
| Mahidol University                               | 1999      |
| Malaysia   | 2006      |

When did the world start their RUs?

First to achieve

# INTERNATIONAL EDUCATION HUBS IN ASIA



**What's our attraction?**

- 1. World's biggest market for transnational education**
- 2. Anchor Universities (individual universities in the rankings);**
- 3. Quality education system in the country yet affordable**
- 4. Value for education/education with emphasis on values (4<sup>th</sup> industrial revolution)**

# 11 International Universities in Malaysia



ASIA  
School of  
Business



In Collaboration with  
MIT Sloan School of Management



UNIVERSITY OF  
Southampton



# SHIFT 8 : Global Prominence

## Moving Internationalisation

Creating a conducive  
environment for students  
away from home



# Malaysia: An International Education Hub

# 12

- Most preferred International; Education destination (UNESCO)

# 153,328

- International Students in Malaysia (universities + schools) as of 30 June 2016

# RM15.6 billion/year

- Projected Contribution to economy by 2020 (currently RM7.9 billion/ year)



**Target : 250,000 by 2025**

# CHALLENGES TO INCREASE NUMBER OF FOREIGN STUDENTS

## CHALLENGES

Increase enrolment of international students to 160,000 by 2016 and 250,000 by 2025

Increase number of students participating in mobility programmes

Strengthening Malaysia's Education brand



# MOBILITY PROGRAMS

373 programs

OUTBOUND MOBILITY



Inbound



1. Korea
2. Indonesia
3. Japan
4. China
5. Thailand
6. Turkey
7. Germany
8. Australia
9. USA
10. Brunei

MOBILITY  
PROGRAMS  
2015

28  
COUNTRIES

Credit  
Transfer

407 programs

INBOUND MOBILITY



Non-credit  
Transfer



# ENHANCING MOBILITY PROGRAMMES: UNLOCKING OF POLICIES

- Passes for mobility programmes are to be applied DIRECTLY to Immigration Department of Malaysia as of Oct 1, 2016
- For less than 3 months, social visit passes will be issued
- For 3-12 months, student pass for mobility (new) will be issued. This will allow for credit transfer to take place.



# ENHANCING MALAYSIA'S CURRENT PROCEDURES

- International students for degree programmes are allowed to apply for student pass directly to EMGS effective 1 Oct, 2016
- International student pass will be issued for the duration of study as specified by the HLIs
- Employment pass will be extended to international graduates in critical and high technology areas for a period not exceeding 2 years

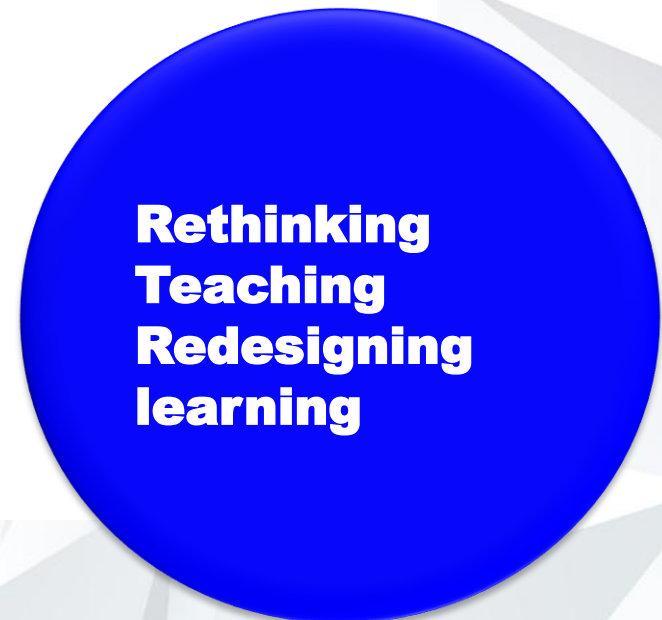


# Shift 9: Globalised online learning:



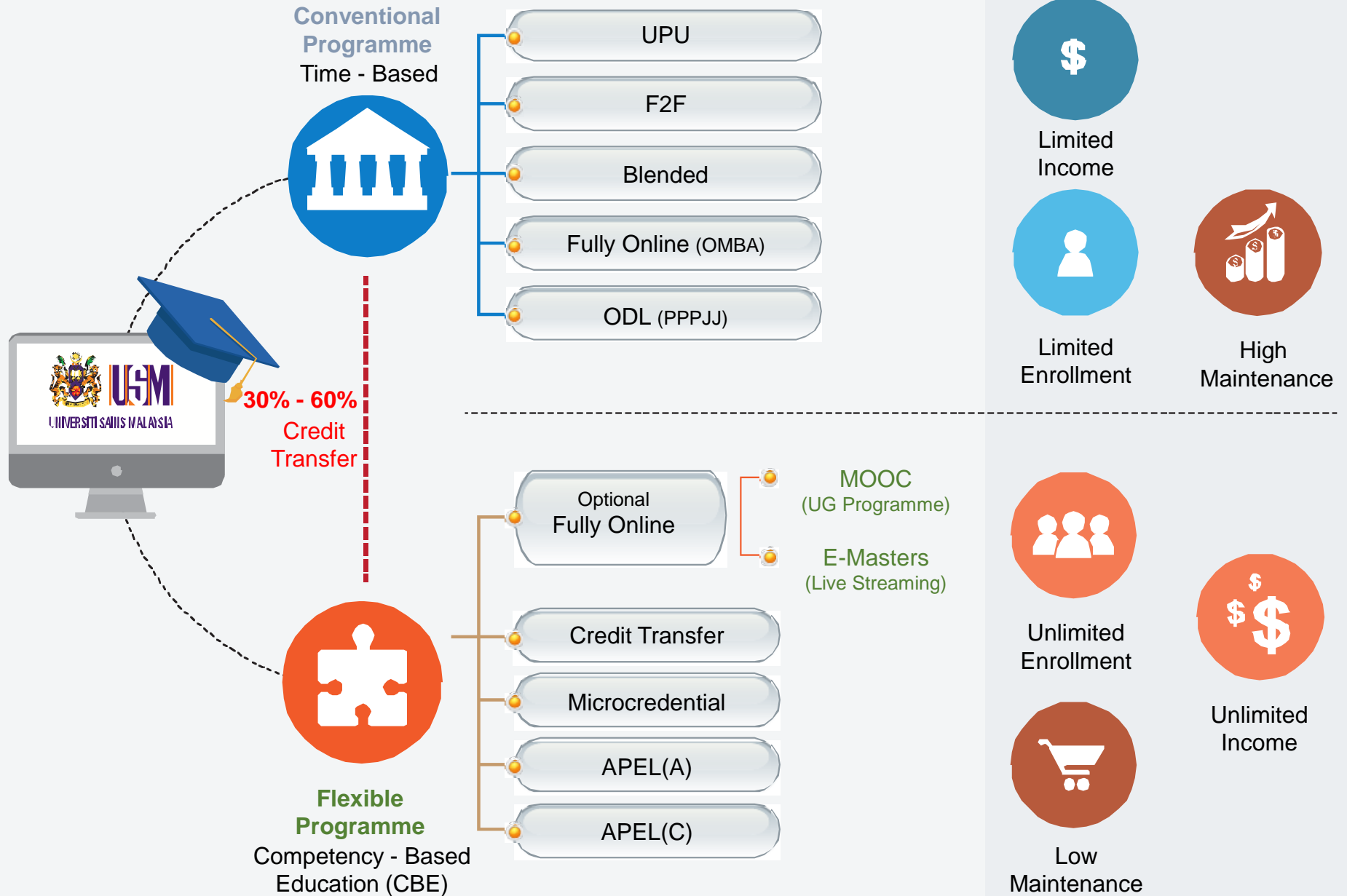
**GENERATION Z:  
CONNECTED FROM BIRTH**

Born mid-1990s to 2010



# MOVE TOWARDS FLEXIBLE EDUCATION

## DELIVERABLES



# Globalised Online Learning

To enhance accessibility to Higher Education and promote life long learning



**SEP 2014**  
**MOOC@Malaysia**  
**was launched.**

Four compulsory courses taken by first year students from 20 public universities

MOOCs in niche areas.

**Courses using Blended Learning up to 70%**

# Globalised Online Learning

Explore over **63 Courses**, Learn with **137,946 students**

MALAYSIA  
**MOOC**  
MASSIVE OPEN ONLINE COURSES



**RETHINKING TEACHING  
REDESIGNING LEARNING**

 Mohamed Amin Embi

**Rethinking Teaching: Redesigning Learning**

The problem with today's education is that most educators are still teaching the way they were taught in the past...

 3,105 Students



**UITM MOOC**

**ENGLISH FOR ACADEMIC  
READING**

This course is a review of fundamental reading skills necessary for understanding academic texts at...

 698 Students

 On now

 Free to learn

[FIND OUT MORE](#)



**INCEIF**  
THE GLOBAL INSTITUTE OF ISLAMIC FINANCE

 Lahsasna

**Introduction to Islamic Finance (Shari'ah)**

Introduction to Islamic Finance (Shari'ah) This course focuses on the Islamic financial transactions which...

 504 Students



**MOOC-IUM**

**Bahasa Arab Komunikasi**

The course provides basic Arabic communication skills with an emphasis on the four main skills namely...

 514 Students

 On now

 Free to learn

[FIND OUT MORE](#)



**UTM MOOC**

**WEB BASED MULTIMEDIA  
DEVELOPMENT**

**WEB-BASED  
MULTIMEDIA DEVELOPMENT**

**UTM MOOC**

**WEB BASED MULTIMEDIA  
DEVELOPMENT**

Course Synopsis This course is aimed at those students wishing to produce innovative web-based multimedia...

 1,031 Students



**KUALA LUMPUR**  
Global Technopreneursh  
Challenge 2016

 Mushtak Al-Atabi

**Kuala Lumpur Global Technopreneursh Challenge**

It is widely accepted that entrepreneurial skills and behaviours are among the key survival skills for t...

 236 Students



**TAMADUN ISLAM &  
TAMADUN ASIA**

Indonesian, Malay, Chinese, Tamadun India

 PUTRAMOOC

**Tamadun Islam dan Tamadun Asia (TITAS)**

Kursus Tamadun Islam dan Tamadun Asia (TITAS) ini memfokus kepada peranan ilmu ketamadunan dalam...

 48,530 Students



**UTeM MOOC**

**MANDARIN 1**

**UTeM MOOC**

**Mandarin 1**

Mandarin 1 is an on-line Mandarin language course designed for learners who do not have prior knowledge in...

 1,185 Students



**UNIMAS-MOOC**

**MULTIMEDIA  
TECHNOLOGY & DESIGN**

**UNIMAS-MOOC**

**Multimedia Technology and Design**

This Multimedia Technology and Design MOOC course is brought to you proudly by the Faculty of Computer...

 1,406 Students

# Gamification: Fun, Engaging, Communicative



Teaching & Learning: Gamified

## About Fight Obesity 2.0

Fight Obesity 2.0 is the first mobile game that is designed through the cooperation between medical professionals with the game developers for children to understand the concept of obesity.

After playing through three game levels, children will be able to differentiate between the normal weight, overweight with obesity, understand the importances of the healthy life style and the consequences which will be caused by the obesity.

If the children fail to complete the game levels, a virtual pediatrician will conduct a consultation with them.

Screenshots



2. You can choose your character

Subjects = Video Games

# PROF. DATO' DR MOHAMED AMIN EMBI UNIVERSITI KEBANGSAAN MALAYSIA

AGH  
AGH UNIVERSITY OF SCIENCE AND TECHNOLOGY



OPEN  
EDUCATION  
CONSORTIUM  
The Global Network for Open Education

1) Individual Educator Award

2) Open MOOC Award  
(Rethinking Teaching, Redesigning Learning)  
One of the Best MOOC programmes in the world



We are building on our  
**Success Stories**

**MALAYSIAN HIGHER  
EDUCATION TODAY**













SOARING  
UPWARDS  
MALAYSIAN HIGHER EDUCATION

# ASIA RANKINGS

*Malaysian universities are making their mark in Asia*

In 2016, UM ranked 27th in Asia, marking their third consecutive rise in the rankings, from 29th in 2015 and 32nd in 2014. UPM on the other hand jumped an astounding 17 places from 66th to be ranked 49th in Asia - the first time it cracked Asia's top 50. In total, 10 Malaysian universities are ranked within Asia's top 200, including two private universities, namely Universiti Teknologi Petronas and Taylor's University.

## QS UNIVERSITY RANKINGS ASIA 2016





|         | UNIVERSITY   | 2015 | 2016  |
|---------|--|------|-------|
| TOP 50  |  UNIVERSITY OF MALAYA / UNIVERSITI MALAYA                         | 29   | ↑ 27  |
|         |  UNIVERSITI PUTRA MALAYSIA  | 66   | ↑ 49  |
| TOP 100 |  UNIVERSITI SAINS MALAYSIA  | 49   | ↓ 51  |
|         |  UNIVERSITI KEBANGSAAN MALAYSIA / National University of Malaysia | 56   | ↑ 55  |
|         |  UNIVERSITI TEKNOLOGI MALAYSIA                                    | 61   | ↓ 63  |
|         |  UNIVERSITI TEKNOLOGI PETRONAS                                    | 151  | ↑ 127 |
|         |  UNIVERSITI UTARA MALAYSIA  | 191  | ↑ 137 |
|         |  INTERNATIONAL ISLAMIC UNIVERSITY MALAYSIA                       | 151  | = 151 |
|         |  TAYLOR'S UNIVERSITY  | 201  | ↑ 179 |
|         |  UNIVERSITI TEKNOLOGI MARA                                      | 201  | ↑ 181 |

# Top 50 under 50 years old

*Rising Stars of the  
Higher Education World*

Top 50 universities under 50 years old



| UNIVERSITY  | RANK |
|---|------|
|  UNIVERSITI<br>PUTRA MALAYSIA  | 17   |
|  UNIVERSITI<br>TEKNOLOGI MALAYSIA  | 25   |
|  UNIVERSITI<br>KEBANGSAAN<br>MALAYSIA<br><i>National University<br/>of Malaysia</i> | 26   |
|  UNIVERSITI<br>SAINS MALAYSIA  | 33   |

# Malaysian & International Universities Compared

## TOP 100

- 1 Massachusetts Institute of Technology (MIT)
- 6 University of Oxford
- 12 National University of Singapore (NUS)
- 13 Nanyang Technological University (NTU)
- 65 Monash University
- 75 The University of Nottingham

OUR AIM  
**By 2025:**  
**2 universities in Top 100**



## TOP 150

- 133 **Universiti Malaya**
- 135 Kyushu University
- 140 Cardiff University
- 157 University of Liverpool
- 168 Newcastle University
- 175 University of Reading
- 189 King Fahd University of Petroleum & Minerals
- 214 Georgetown University
- 221 Université Paris-Sorbonne (Paris IV)
- 228 Victoria University of Wellington
- 249 National University of Ireland, Galway
- 252 Chulalongkorn University
- 252 RMIT University

## TOP 300

- 270 **Universiti Putra Malaysia**
- 276 Queensland University of Technology (QUT)
- 288 University of South Australia
- 288 **Universiti Teknologi Malaysia**
- 291 University of Ottawa
- 296 University of California, Santa Cruz

**Top 1% in the world**

## 301-500

- 302 **Universiti Kebangsaan Malaysia**
- 306 Curtin University
- 313 Indian Institute of Technology Kharagpur (IIT-KGP)
- 325 Universitas Indonesia
- 327 Heriot Watt University
- 330 **Universiti Sains Malaysia**
- 363 George Washington University
- 393 Qatar University
- 401 Bandung Institute of Technology (ITB)

# Achievements

## Subject / Faculty:

For the first time in history, three subjects offered by our public universities were ranked in the world's top 50.










*by subject*

**TOP 50**  
IN THE WORLD

**2016**

### TOP 50

| SUBJECT  | 2015   | 2016 |
|--|--|------|
|  DEVELOPMENT STUDIES  | 32        | 30   |
|  ENGINEERING (ELECTRICAL & ELECTRONIC)  | 51-100    | 37   |
|   ENGINEERING (CHEMICAL) | 51-100  | 46   |

# 2

## RECOGNITION

SOARING  
UPWARDS  
MALAYSIAN HIGHER EDUCATION

# TOP 50 & TOP 100 IN THE WORLD

Development Studies - 30<sup>th</sup> \*TOP 50  
Engineering - Electrical & Electronic - 37<sup>th</sup> \*TOP 50

Architecture / Built Environment  
Computer Science & Information Systems  
Education  
Engineering - Chemical  
Engineering - Mechanical, Aeronautical & Manufacturing  
English Language & Literature  
Linguistics



Architecture / Built Environment  
Education  
Engineering - Chemical  
Social Policy & Administration

Engineering – Chemical – 46<sup>th</sup> TOP 50

Architecture / Built Environment  
Computer Science & Information Systems  
Development Studies  
Education  
Engineering - Electrical & Electronic  
Engineering - Mechanical, Aeronautical & Manufacturing  
Environmental Sciences  
Pharmacy & Pharmacology



Architecture / Built Environment  
Engineering - Chemical  
Engineering - Electrical & Electronic



Agriculture & Forestry

9 subjects  
in top 100









# BY FACULTY RANKINGS

Faculty excellence among the Top 100 in the world









## SOCIAL SCIENCES & MANAGEMENT

| UNIVERSITY   | 2014 | 2015 |
|--|------|------|
|  UNIVERSITY OF MALAYA             | 123  | 69   |
|  USM APEX                         | 161  | 89   |
|  UPM                              | 232  | 152  |
|  UNIVERSITI KEBANGSAAN MALAYSIA | 196  | 161  |
|  UTM                            | 283  | 211  |
|  UNIVERSITI TEKNOLOGI MARA      | 350  | 327  |

TOP 100

## ENGINEERING & TECHNOLOGY

| UNIVERSITY   | 2014 | 2015 |
|--|------|------|
|  UNIVERSITY OF MALAYA             | 83   | 54   |
|  USM APEX                         | 122  | 85   |
|  UTM                              | 134  | 100  |
|  UPM                            | 161  | 133  |
|  UNIVERSITI KEBANGSAAN MALAYSIA | 186  | 149  |
|  UNIVERSITI TEKNOLOGI PETRONAS  | 335  | 288  |

TOP 100

Did you know?






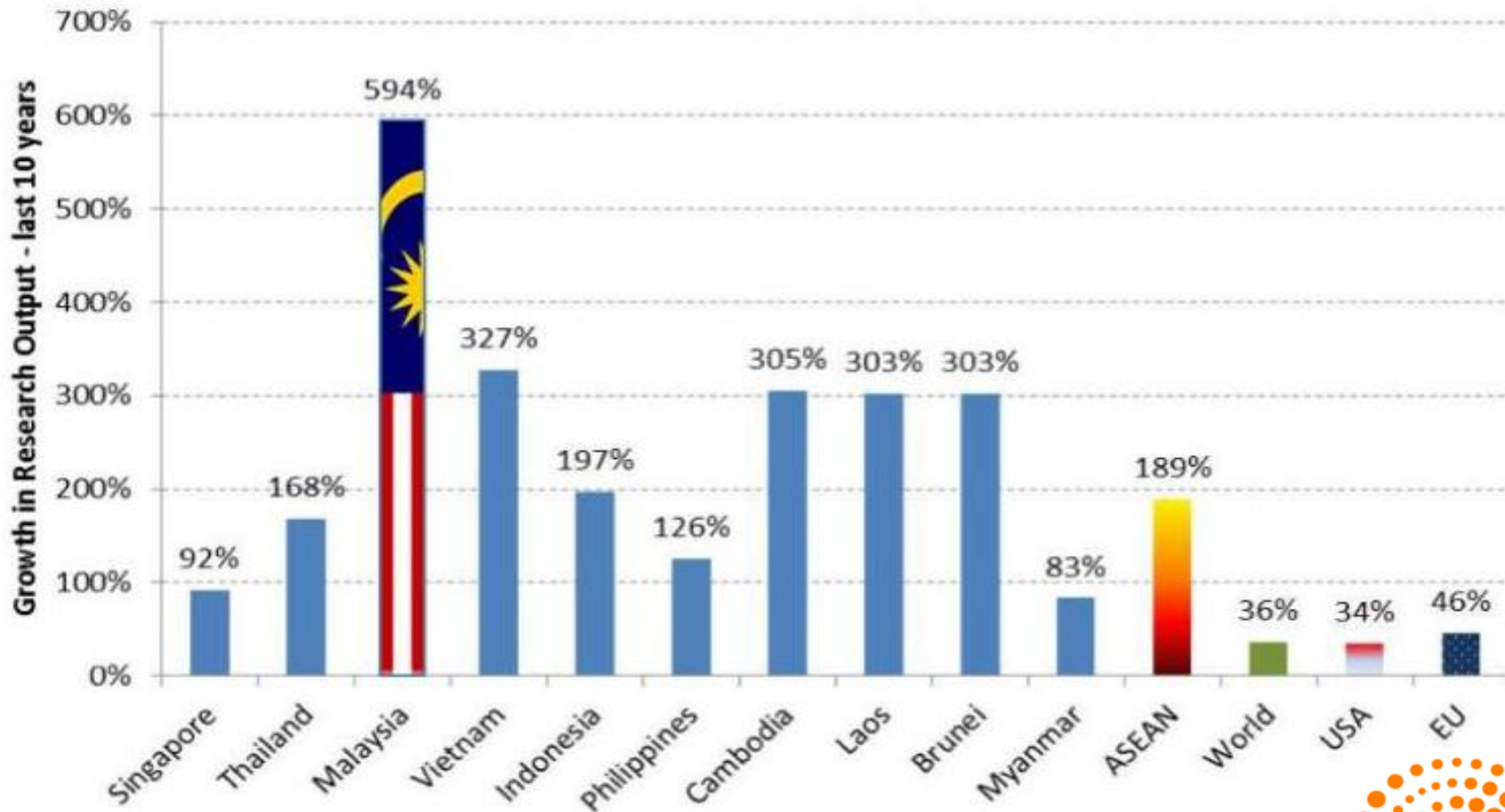
For Life Sciences & Medicine,

Universiti Sains Malaysia

Academic Reputation

is ranked at 53 in the world

|     |  |       |
|-----|--|-------|
| 1   | Harvard University   | 100.0 |
| 17  | UCL (University College London)  | 90.2  |
| 28  | Monash University  | 87.1  |
| 48  | Nanyang Technological University   | 82.7  |
| 48  | UNIVERSITI MALAYA (UM)                | 82.7  |
| 51  | University of Pennsylvania   | 82.6  |
| 53  | Columbia University  | 82.0  |
| 53  | UNIVERSITI SAINS MALAYSIA (USM)       | 82.0  |
| 57  | UNIVERSITI KEBANGSAAN MALAYSIA (UKM)  | 81.7  |
| 67  | University of Glasgow  | 80.6  |
| 77  | Princeton University   | 79.4  |
| 90  | Boston University  | 78.2  |
| 92  | New York University  | 78.0  |
| 101 | Korea University   | 76.9  |



Malaysia's Research Landscape  
Growth in Research Outputs - last 10 years



THOMSON  
REUTERS

KAMI MEMIMPIN | WE LEAD

# Outstanding Research ACHIEVEMENTS



32

Top Research Scientist  
Malaysia by ASM  
(2010 – 2016)



10

Rising Star  
(2015 – 2016)



3

The Most Cited Researchers  
Shanghai Academic Ranking  
of World Universities  
(ARWU) - (2016)



3

The World's  
Most Influential Scientific Minds  
(2014 – 2015)

total  
48



THOMSON REUTERS  
**MALAYSIA'S  
RISING STARS**

Data update : 8 December 2016

**Excellence in Research**

# Malaysia's Rising Stars Award

## Lecturers & Research

# CONGRATULATIONS

# TOP 1% MOST GLOBALLY CITED RESEARCHERS

14 MALAYSIAN ACADEMICIANS

BY



THOMSON  
REUTERS

7 out of  
14 from  
USM



# 5

## RECOGNITION

SOARING  
UPWARDS  
MALAYSIAN HIGHER EDUCATION

2014



Professor Dr. Abdul Latif Ahmad  
Chemical Engineering



Professor Dr. Saidur Rahman  
Engineering



THOMSON REUTERS

THE WORLD'S MOST  
INFLUENTIAL  
SCIENTIFIC MINDS



Professor Dr. Ishak Hashim  
School of Mathematical Sciences  
Science & Technology



Professor Dr. Bassim H. Hameed  
Chemical Engineering



2015



Professor Dato' Ir. Dr. Wan Ramli  
Engineering



Professor Dr. Bassim H. Hameed  
Chemical Engineering



Professor Dr. Siti Kartom Kamarudin  
Engineering



## USM, UTM scholars among most cited

**MAJOR RECOGNITION:** Success attributed to dedicated groups, world-class facilities

O.C. YEON  
ocyeon@usm.my

FOUR academicians from two local universities have been listed among the Most Cited Researchers in the latest Shanghai Academic Ranking of World Universities 2016 by Subjects.

Representing various fields of engineering, three of these top researchers hail from Universiti Sains Malaysia (USM), while the fourth is from Universiti Teknologi Malaysia (UTM).

USM's most cited researchers are Professor Dr Bassim H. Hameed and Professor Dr Lee Keat Teong from the USM School of Chemical Engineering, and Professor Dr Hanafi Ismail from the USM School of Materials and Mineral Resources Engineering.

UTM's deputy Vice-Chancellor (Research and Innovation) Professor Dr Ahmad Fauzi Ismail was also listed as one of the Most Cited Researchers for Chemical Engineering.

Bassim was cited as being top in the field of Chemical Engineering and Environmental Science and Engineering. Hanafi is in the field of Chemical Engineering and Lee in the field of Energy Science and Engineering.

Bassim said he was both proud and honoured to have been recognised for his research work in Chemical Engineering and Environmental Science and Engineering by the Shanghai Jiao Tong Academic World University Rankings.

Before this, he was listed by Thomson Reuters as among the World's Most Influential Scientific Minds and also the Highly Cited Researcher for 2015 and 2014 in the field of Engineering.

"I wish to express my sincere appreciation to the Ministry of Higher Education (MOHE), Ministry of Science, Technology & Innovation (MOSTI) and USM for granting me funds to make my research possible," said Bassim, who hails from Iraq.

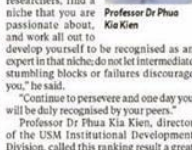
"I also want to acknowledge the excellent works and contributions of my Postdoctoral Fellows, postgraduate students, researchers, international collaborators and the members of my Reaction Engineering & Adsorption (READ) research group who showed tremendous commitment throughout my 17 years with USM."

Giving his advice to USM's young researchers, Bassim said: "They need to be focused in conducting good research that is relevant to global issues such as environment, energy, climate change, water security etc, and avoid conducting research solely because of their personal interest."

"They should also publish their results in the top ISI-indexed journals in their fields."

Meanwhile, Hanafi said that with the available facilities at the Science and Engineering Research Centre (SERC) on USM's Engineering Campus in Nong Tegal and the cohort of young lecturers in service there, USM hopes to produce more world-class researchers.

"The young lecturers should always be positive and persevere in their efforts. As in any situation, they need to make teaching in research as their core business and be ready



citations is essential as an acknowledgement of the efforts in research and innovation, leading to academic writings published in various journals and cited by other academicians all over the world," said USM Vice-Chancellor Professor Datuk Dr Omar Osman.

He said that explained the success of the three USM academicians being listed as Most Cited Researchers by ARWU and also in the world rankings as an acknowledgement on the achievements of the scientists and scholars in the country.

Furthermore, it could serve as a guideline as it is conducted by those utilising widely-accepted methodologies and thus would be transparent and comprehensive.

"The achievements of USM in relation to the citations in research journals has so far been maintained within the past five years, to be the best in the country and among the best at the international stage," said Omar.

Ahmad Fauzi said it was a great honour to be included among the Most Cited Researchers.

"This achievement is thanks also to the concerted efforts and dedication of everyone in the Advanced Membrane Technology Research Center (AMTEC), including academic staff, students and Post-Doctoral Fellows as well as the technical personnel and our national and international collaborators," he said.

"To me, publication is one of the most impactful media for scientific and applied research outcome communication."

"It is a versatile platform for communicating ideas and scientific findings which can be potentially applied or commercialised for the benefits of communities, industries and wealth creation of countries."

"It also serves as a branding strategy in this borderless world."

"I encourage scientists and researchers to publish their high quality research findings in high impact journals."

"At the same time, state-of-the-art research approaches will ensure the R&D products to be applied or marketed in the right and short time."

"It is also important to complete the research cycle where the research is structured to start from fundamental research and progressively advanced to applied, prototyping, pilot plant, demonstration and, ultimately, commercialisation."

The ARWU International Advisory Board was established in November 2011 to provide its team with global and academic perspectives on the current practice and future projects of ARWU.

It comprises world-renowned scholars, top policy researchers and higher education leaders. The ARWU International Advisory Board Meeting is held every two years.

Malaysia's most cited research scholars (clockwise from top left) Professor Dr Bassim H. Hameed, Professor Dr Hanafi Ismail, Professor Dr Lee Keat Teong and Professor Dr Ahmad Fauzi Ismail.

to cooperate with others in their research," he said.

Lee, who is director of the USM Research Creativity and Management Office (RCMO) and director of the USM International Collaborations Office, said that it has always been his objective to share his findings with other researchers in his field around the world, with the hope that it will contribute to the advancement of science within his field of expertise.

"To the young researchers, find a niche that you are passionate about, and work all out to develop yourself to be recognised as an expert in that niche. Do not let intermediate stumbling blocks or failures discourage you," he said.

"Continue to persevere and one day you will be duly recognised by your peers."

Professor Dr Phua Kia Kien, director of the USM Institutional Development Division, called this ranking result a great accomplishment for USM as five out of four researchers from Malaysian universities who were listed came from USM.

"This is especially when the annual Academic World University Rankings (ARWU) is considered among the most prestigious in the ranking system for academics and research output," he said, adding that USM academicians have been producing world-class impactful research that have contributed to the development of the institution and the nation.

"An outstanding achievement in the

of the efforts in research and innovation, leading to academic writings published in various journals and cited by other academicians all over the world," said USM Vice-Chancellor Professor Datuk Dr Omar Osman.

He said that explained the success of the three USM academicians being listed as Most Cited Researchers by ARWU and also in the world rankings as an acknowledgement on the achievements of the scientists and scholars in the country.

# THE MOST CITED RESEARCHES SHANGHAI ACADEMIC RANKING OF WORLD UNIVERSITIES (ARWU)

by Elsevier 2016



**Prof. Dr. Bassim H. Hameed**  
Chemical Engineering & Environmental Science



**Prof. Dr. Hanafi Ismail**  
Chemical Engineering



**Prof. Dr. Lee Keat Teong**  
Energy (Science & Engineering)

## CONGRATULATIONS

| RESEARCHERS         | SUBJECTS                | INSTITUTION |
|---------------------|-------------------------|-------------|
| Hameed, Bassim H    | Chemical Eng            | USM         |
|                     | Environmental Sci & Eng |             |
| Ismail, Hanafi      | Chemical Eng            | USM         |
| Ismail, Ahmad Fauzi | Chemical Eng            | UTM         |
| Lee, Keat Teong     | Energy Sci & Eng        | USM         |



SHIFT 10

# Transformation of higher education delivery

## KPI FOR MINISTRY

- ❑ Change must begin with the ministry
- ❑ Harmonization between the public and private universities so that together we build the nation

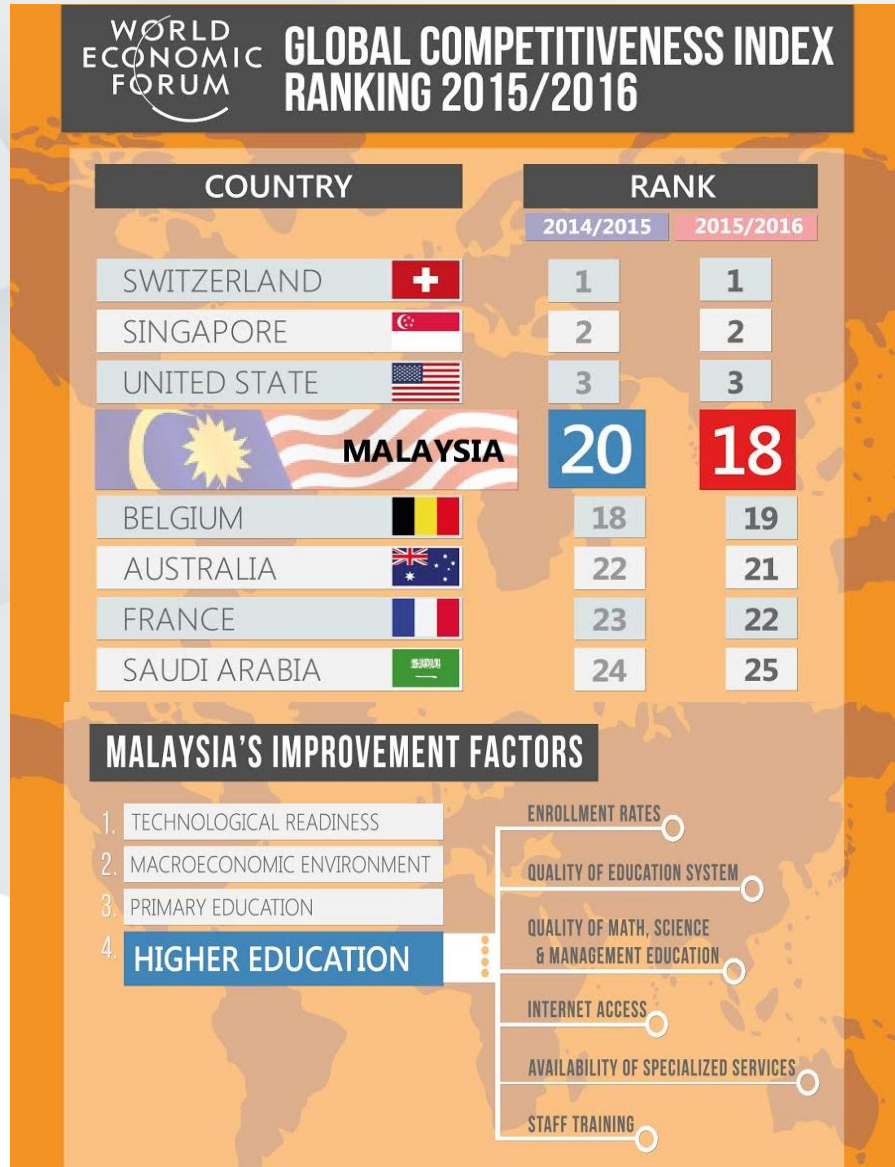


# Outcomes

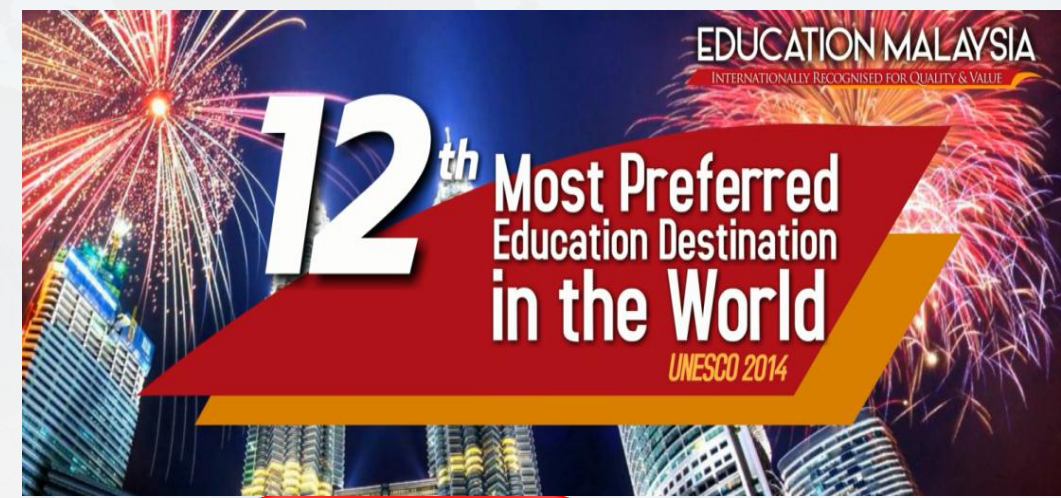


KUALA LUMPUR  
ONCE AGAIN  
VOTED THE MOST  
AFFORDABLE  
CITY IN THE  
WORLD  
FOR STUDENTS

## IMPACT OF QUALITY HIGHER EDUCATION TO THE ECONOMY OF THE COUNTRY



## MOVING GLOBAL PROMINENCE



We are on our way to be among the top international hub for education

# CONCLUSION





**Terima Kasih | Thank You**

asma@usm.my

*Mentransformasikan Pendidikan Tinggi untuk Kelestarian Hari Esok  
Transforming Higher Education for a Sustainable Tomorrow*